

**SEPTEMBER 2021****Wednesday 1 September***Wye Valley Holiday***Thursday 2 September***Wye Valley Holiday/No10*

- 1246 Depart Wye Valley + Carrie, Wilfred and Dilyn
- 1428 Arrive No10
- 1430-1500 To Flat
- 1500-1513 In Private Office + Stuart Glassborow, Dan Rosenfield, Martin Reynolds, Declan Lyons, Elise Larkins, Debbie Bilton and Sarah Morgan
- 1513 Joined by Jack Doyle
- 1516-1543 With Jack Doyle and Dan Rosenfield
- 1543-1549 With Jack Doyle
- 1549-1552 With Debbie Bilton
- 1552-1557 With Declan Lyons and Dan Rosenfield
- 1557 Depart No10 for Wellington Barracks
- 1600 Depart Wellington Barracks by helicopter
- 1630 Arrive Merville Barracks, Colchester CO2 7UT  
Met by Brigadier James Martin, Brigade Commander and Colonel James Loudoun, Deputy Commander  
Walk to Bryan Budd VC Gymnasium
- 1636 Operation PITTING briefing with Brigadier James Martin, Commander, Colonel James Loudoun, Deputy Commander and Major Charlie Bairsto, Chief of Staff
- 1651 Walk to Military tents led by Brigadier James Martin
- 1652 Meet Paratroopers involved in protecting Kabul airport
- 1708 Digi clip
- 1710 Move to Rehabilitation and Recovery Unit by car
- 1713 Meet Paratroopers undertaking sports rehab
- 1725 Media prep
- 1743 Broadcast clip
- 1750 Meet Paratrooper medics  
Joined by Will Quince MP
- 1828 Depart for Wellington Barracks by helicopter
- 1855 Arrive Wellington Barracks and depart for No10 (with bikes)
- 1905 Return to No10
- 1911 To Flat

1920-2030 Private Dinner with the Chancellor (Flat)

Friday 3 September

0655-0745 Run

0900-0932 Office meeting + Chief Whip, David Frost, Simon Case, Dan Rosenfield, Simone Finn, Martin Reynolds, Stuart Glassborow, Emily Lawson, John Bew, Ross Kempsey, Shelley Williams-Walker, Declan Lyons, Munira Mirza, Jack Doyle, Rose Bate-Williams, Max Blain, Henry Cook, Henry Newman, Meg Powell-Chandler, Trudy Harrison MP and Alex Burghart MP

0933-1024 Vaccines Update + Simon Case, SoS/DHSC, Chris Whitty (CMO), Patrick Vallance (CSA), Chris Wormald, Jonathan Van Tam, Minister Zahawi, Keith Willett, Amanda Pritchard (NHS England), Antonia Williams (DHSC), Simon Ridley (CO), Emily Lawson, Dan Rosenfield, Henry Cook, Will Musker and Jack Doyle

1025-1120 COVID Update + Chris Whitty (CMO), Patrick Vallance ), Simon Ridley, Dan Rosenfield, Stuart Glassborow, Will Musker, Jack Doyle, Rosie Bate-Williams, Henry Cook, Kathy Hall, Rob Harrison, Max Blair and Matt Cornford

1122 With Dan Rosenfield

1126-1133 With Declan Lyons, Dan Rosenfield and Stuart Glassborow

1133-1156 With Martin Reynolds, Dan Rosenfield, Tara Soomro and Simone Finn

1145 Tara Soomro departs meeting

1157-1159 With Debbie Bilton

1159-1203 With Dan Rosenfield

1200-1330 Lunch in Flat

1340 In office

1345-1400 Prep ahead of NSC + Jaimie Norman, Martin Reynolds, Dan Rosenfield, Gemma Ungoed-Thomas and Henry Newman

1400-1500 NSC meeting (CO) + Stephen Lovegrove (NSA), Jaimie Norman, Martin Reynolds, Simone Finn, Gemma Ungoed-Thomas and Henry Newman

1515 Return to No10

1530-1600 Prep ahead of Afghanistan Statement + Henry Newman

1600-1615 Video message for Rosh Hashanah/20<sup>th</sup> Anniversary event for 9/11 and Social Care Narrative

1615-1625 Prep ahead of call with Prime Minister Rutte of The Netherlands + Greg Gardner, Martin Reynolds, Dan Rosenfield, Simone Finn and Stuart Glassborow

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- 1637-1654 Phone call with Prime Minister Rutte of The Netherlands + Rosie Bate-Williams, Stephen Lovegrove (NSA), Kiki Panayi, David Quarrey, Georgie Barker, Tara Soomro, Maria Abdul Hussein, Henry Newman, Dan Rosenfield, Max Blain, Martin Reynolds and Greg Gardner
- 1702-1801 Prep ahead of Party Conference – speech and policy ideas + Dan Rosenfield, Munira Mizra, Jack Doyle and Meg Powell-Chandler
- 1802-1823 With Dan Rosenfield
- 1830 To Flat

Saturday 4 September*Balmoral*

- 0740-0848 Run
- 1248-1308 Phone call with Chancellor of the Exchequer, Amanda Pritchard (Chief Executive, NHS England) and Dan Rosenfield + Ollie Ilott
- 1329 Depart No10 for Northolt + Carrie and Wilfred
- 1430 Arrive Northolt and depart for Aberdeen Airport
- 1601 Arrive Aberdeen Airport and depart for Balmoral
- 1700 Arrive Craigowan Lodge
- 1700-1730 Tea with Sir Edward Young (PPS/The Queen) + Martin Reynolds and Carrie Johnson
- 1730 Depart for Balmoral Castle
- 1735 Arrive at Balmoral Castle
- 1800-1900 Audience with Her Majesty The Queen
- 1930 Pre dinner drinks
- 2000 Depart for barbeque dinner at log cabin with Her Majesty The Queen, The Prince of Wales, Princess Royal, Sir Tim Laurence, Lt Col Charles Richards (Equerry), The Hon. Mary Morrison (Lady in Waiting), The Viscount and Viscountess Ridley, the Lord and Lady Stafford, Dr and Mrs Rob Wainright
- 2330 Return to Castle

Sunday 5 September*Balmoral*

- 0830 Breakfast
- 1000-1200 Walk in the grounds with family
- 1240 Depart for lunch
- 1240-1435 Lunch at log cabin with Her Majesty The Queen, Princess Royal, Sir Tim Laurence, Lt Col Charles Richards (Equerry) and The Hon Mary Morrison (Lady in Waiting)
- 1705 Depart for Birkhall



- 1720-1830 Tea at Birkhall with the Prince of Wales, the Duchess of Cornwall and Carrie
- 1845 Return to Castle
- 1849-1904 Phone call with SoS/DHSC and Dan Rosenfield + Martin Reynolds, Stuart Glassborow, Jack Doyle, Samantha Jones, Ollie Illot and Declan Lyons
- 1930 Pre-dinner drinks
- 2000-2200 Formal dinner in Balmoral castle with Her Majesty The Queen, Lt Col Charles Richards (Equerry), The Hon Mary Morrison (Lady in Waiting), The Viscount and Viscountess Ridley, The Lord and Lady Stafford, Dr and Mrs Rob Wainright, Mr and Mrs Simon Rhodes, Major Jon Olley and Captain Tom Tollemache

Monday, 6 September

*House returns  
Statement on Afghanistan*

- 0830 Breakfast
- 0930 Depart for Aberdeen Airport
- 1040 Arrive Aberdeen Airport
- 1053 Depart Aberdeen Airport
- 1203 Arrive at Northolt Airport and depart for No10
- 1250 Arrive at No10
- 1251 In office
- 1255-1257 With Mark McInness
- 1258 With Dan Rosenfield
- 1300-1330 Office Meeting + Chancellor of the Exchequer, Chief Whip, David Frost, Simon Case, Dan Rosenfield, Simone Finn, Martin Reynolds, Stuart Glassborow, Emily Lawson, Ross Kempsey, Shelley Williams-Walker, Declan Lyons, Munira Mirza, Jack Doyle, Rose Bate-Williams, Max Blain, Henry Cook, Henry Newman, Meg Powell-Chandler, Trudy Harrison MP and Alex Burghart MP
- 1330-1350 Dashboard + Chancellor of the Exchequer, Michael Gove, Secretary of State for Health and Social Care, Simon Case, Patrick Vallance (CSA), Chris Whitty (CMO), Amanda Pritchard (NHS England), Jenny Harries (NHS Test & Trace), Keith Willett (NHS), Kate Joseph (HMT) and Phil Duffy (HMT), Matthew Sexton, Emma Dean and Thomas Waite DHSC, Simon Ridley and Matthew Cornford (CO), Dan Rosenfield, Simon Finn, Martin Reynolds, Stuart Glassborow, Will Musker, Ollie Illot, Henry Cook, Meg Powell-Chandler, Jack Doyle, Max Blain, Declan



- Lyons, Munira Mirza, Rosie Bate-Williams, Samantha Jones, Emily Lawson, William Warr, James Phillips, Rob Harrison, Kathy Hall, Steffan Jones, Beatrice Timpson, Susan Hopkins, Lewis Neil (NHS) and Steve Powis
- 1400-1440 Pre-vote Meeting + Chancellor of the Exchequer, Jacob Rees-Mogg MP, Ollie Ilott, Declan Lyons, Meg Powell-Chandler, Liam Booth-Smith (HMT), Dan Rosenfield, Munira Mirza, Rupert Yorke (HMT), Simon Burton (CO), Jack Doyle, Chris James and Stuart Glassborow
- 1442-1454 Prep ahead of Statement on Afghanistan + Tim Kiddell, Jaimie Norman, Tara Soomro, Nicholas Howard, Henry Newman and Dan Rosenfield
- 1455-1507 With Chancellor of the Exchequer
- 1507-1522 Prep ahead of Statement Tim Kiddell, Jaimie Norman, Tara Soomro, Nicholas Howard, Henry Newman and Dan Rosenfield
- 1522 Depart No10 for HoC
- 1525 Arrive HoC
- Meeting in office + Nicholas Howard, Declan Lyons, Trudy Harrison MP, Alex Burghart MP, Jaimie Norman and Andy Parsons (photographer)
- 1528 Depart for Chamber for Statement on Afghanistan
- 1649 Return to HoC office + Nicholas Howard, Jaimie Norman, Trudy Harrison MP, Alex Burghart MP and Declan Lyons
- 1705-1712 Prep ahead of Health and Social Care + Trudy Harrison MP, Alex Burghart MP, Declan Lyons, Simon Case, Ollie Ilott, Samantha Jones, Jack Doyle, Dan Rosenfield, Tim Kiddell, Simone Finn, Meg Powell-Chandler, Henry Newman, Leonora Campbell, Munira Mirza and Stuart Glassborow
- 1713-1735 Phone call with SoS/DHSC (estimate of times as done on mobile with no one in the office)
- 1738-1825 Return to prep ahead of Health and Social Care + Trudy Harrison MP, Alex Burghart MP, Declan Lyons, Simon Case, Ollie Ilott, Samantha Jones, Jack Doyle, Dan Rosenfield, Tim Kiddell, Simone Finn, Meg Powell-Chandler, Henry Newman, Leonora Campbell, Munira Mirza and Stuart Glassborow
- 1825-1913 With Chief Whip
- 1913 Depart for 1922 drinks with Declan Lyons, Trudy Harrison MP, Alex Burghart MP and Chief Whip
- 1944 Return to No10

Tuesday 7 September

- 0806-0822 Parliament Handing meeting + Chief Whip, Simon Case, Dan Rosenfield, Martin Reynolds, Jack Doyle, Declan Lyons, Ollie Ilott and Meg Powell-Chandler
- 0821-0823 COVID Test
- 0827-0955 Cabinet
- 1000 Depart No10 with Chancellor of the Exchequer (with bikes)
- 1005-1018 Phone call with Geordie Greig (Daily Mail) + Chancellor of the Exchequer, Dan Rosenfield and Jack Doyle
- 1018 Arrive Westport Care Home (14 -26 Westport Street, Stepney Green, London E1 0RA) met by:  
 SoS/DHSC, Ozzie Ertosun (Chairman, Excelcare Holdings), Sam Manning (CEO Excelcare Holdings), Louise Bouthemy (Excelcare Holdings) and Denise Marks (Home Manager)  
 Meeting with senior team + SoS/DHSC, Chancellor of the Exchequer and Ollie Ilott
- 1030 Join arts and crafts with residents in lounge
- 1038 Play Connect4 with residents outside  
 Chancellor of the Exchequer departs
- 1048 Digi clip
- 1051 Visit resident in bedroom
- 1100 Thank hosts with SoS/DHSC
- 1105 Depart Westport Care Home for HoC
- 1107-1122 Phone call with John Witherow (The Times) + Chancellor of the Exchequer, Dan Rosenfield and Jack Doyle
- 1124 Arrive at HoC + Ollie Ilott
- 1125-1138 Phone call with Chris Evans (Daily Telegraph) + Chancellor of the Exchequer, Dan Rosenfield and Jack Doyle
- 1140-1150 Phone call with Victoria Newton (The Sun) + Dan Rosenfield and Jack Doyle
- 1115-1225 Prep ahead of Statement + Cabinet Secretary, Lucy Campbell, Dan Rosenfield, Simone Finn, Meg Powell-Chandler, Henry Newman, Stuart Glassborow, Munira Mirza, Alex Burghart MP, Trudy Harrison MP, Ollie Ilott, Tim Kiddell and Nicholas Howard  
 Andrew Parsons takes photos
- 1230-1410 Statement on Social Care
- 1414-1435 Tea Rooms with Trudy Harrison MP and Alex Burghart MP
- 1440 Depart HoC for No10
- 1447 Return to No10
- 1448-1556 Prep ahead of Press Conference + Dan Rosenfield, Stuart Glassborow, Ollie Ilott, Tim Kiddell, Rosie Bate-Williams, Meg



Powell-Chandler, Jack Doyle, Henry Newman and Shelley Walker-Williams

1537 Joined by SoS/DHSC

1540 Joined by Chancellor of the Exchequer

1600-1650 Press Conference + SoS/DHSC and Chancellor of the Exchequer

1655 Return to Office  
With Debbie Bilton  
With Dan Rosenfield

1703 With Chief Whip, Dan Rosenfield and Declan Lyons

1715-1725 With Jack Doyle

1730-1739 Read Op-ed

1739-1752 Small Group for PMQs prep + Nicholas Howard, Joshua Kossoff, Leonora Campbell and Declan Lyons

1752-1802 To Flat

1802 To office  
With Declan Lyons

1845-1850 With Simone Finn

1812-1845 MP Engagement Drinks (Garden)

1855 To Flat

### Wednesday 8 September

0831 To office

0833-0902 Meeting with Andy Haldane, Bank of England + Dan Rosenfield and Simon Case

0904-0934 Office Meeting + Chancellor of the Exchequer, Chief Whip, Lord Frost, Cabinet Secretary, Dan Rosenfield, Simone Finn, Martin Reynolds, Stuart Glassborow, Emily Lawson, John Bew, Ross Kempself, Shelley Williams-Walker, Declan Lyons, Munira Mirza, Jack Doyle, Rosie Bate-Williams, Max Blain, Henry Cook, Henry Newman, Meg Powell-Chandler, Trudy Harrison MP and Alex Burghart MP

0936-0953 Join Dan Rosenfield's meeting with Jamie Dimon (Global CEO, JP Morgan Chase) + Dan Rosenfield  
Daniel Pinto (Co-President and Chief Operating Officer, JP Morgan Chase)  
Judy Miller (Chief of Staff to Jamie Dimon, JP Morgan Chase)  
Richard Kaye (Head of International Public Affairs, JP Morgan Chase)

0954-1030 PMQs preparation + Declan Lyons and Leonora Campbell

1030-1115 PMQs prep meeting

1115-1135 Prep time for PMQs



1135-1137 COVID test  
 1138 To Flat  
 1147 Depart No10 for HoC  
 1154 Arrive HoC + Declan Lyons, Nicholas Howard, James Saunderson and Leonora Campbell  
 1158 To Chamber  
 1200-1237 PMQs  
 1238 Return to HoC office  
 1240-1244 Photograph with David TC Davies MP (Parliamentary Under Secretary, Wales Office) + Councillor Richard Johns and Councillor Sara Jones  
 1245 In office with Declan Lyons, Trudy Harrison MP and Alex Burghart MP  
 1302-1328 Meeting with constituency staff  
 1330-1334 With Declan Lyons and Alex Burghart MP  
 1336-1352 Meeting with Bill Wiggin MP + Greg Gardner and Trudy Harrison MP  
 1353-1402 Meeting with Chief Whip + Jonathan Gullis MP, Alex Burghart MP, Trudy Harrison MP, Dan Rosenfield and Declan Lyons  
 1402-1410 With Peter Bone MP + Dan Rosenfield and Declan Lyons  
 1410-1423 With Shaun Bailey MP + Dan Rosenfield, Declan Lyons and Alex Burghart MP  
 1423-1428 With William Wragg MP + Dan Rosenfield, Declan Lyons and Alex Burghart MP  
 1433 Depart HoC for St Thomas' Hospital visit  
 1437 Arrive at St Thomas' Hospital (Simulation and Interactive Learning (SaIL) Centre, Lambeth Palace Road, London SE1 7EH)  
 Met by Ian Abbs, CEO and Sir Hugh Taylor, Chairman, Guy's and St Thomas'  
 1440 Meet doctors and nurses who are undergoing training:  
 Luciana Sowole, Infectious Diseases Speciality Trainee  
 Karl Foster, Surgical Trainee  
 Rachel Imber, Nurse Practitioner  
 Cecilia Tuddah, Infection Prevention and Control Nurse  
 Claire Mallinson, Consultant Anaesthetist  
 1454 Prep  
 1522 Interview with Hugh Pym, BBC Health Editor  
 1545 Farewell to host, depart (with bikes)  
 1553 Return to No10  
 1559-1712 Internal COVID discussion + Will Musker, Henry Cook, Cabinet Secretary and Stuart Glassborow

1716-1748 Prep ahead of 1922 Committee + Declan Lyons, Alex Burghart MP and Diana Varley  
 1751 Depart No10 for HoC  
 1755-1845 1922 Committee (Committee Room 14, HoC)  
 Vote  
 Depart HoC for  
 Drinks – small donors event (Wallace Collection, Hertford House, Manchester Square, W1U 3BN)  
 2048 Return to No10  
 In office with Stuart Glassborow  
 2051 To Flat

Thursday 9 September

0900-0927 Office Meeting + Chancellor of the Exchequer, David Frost, Simon Case, Dan Rosenfield, Simone Finn, Martin Reynolds, Stuart Glassborow, Emily Lawson, John Bew, Ross Kempsey, Shelley Williams-Walker, Declan Lyons, Munira Mirza, Jack Doyle, Rosie Bate-Williams, Max Blain, Henry Cook, Henry Newman, Meg Powell-Chandler, Trudy Harrison MP and Alex Burghart MP  
 0927-0936 In office with Chancellor of the Exchequer and Dan Rosenfield  
 0937-0949 Quick word with Simon Case, Dan Rosenfield and Martin Reynolds  
 0950-1008 Catch up with Dan Rosenfield + Declan Lyons  
 1008-1034 Box work in office  
 1035-1102 With Emily Lawson + Dan Rosenfield, Stuart Glassborow, Martin Reynolds and Simone Finn  
 1103-1306 Box Time  
 1230 Quick word with Declan Lyons  
 1230-1306 Box work in office  
 1306-1346 UNGA meeting + Tara Soomro, Will Gelling, Jack Doyle, Georgie Barker, Shelley Williams-Walker, David Blair, Martin Reynolds, Dan Rosenfield, Oliver Christian and Henry Newman  
 1346-1402 In office – Box work  
 1402-1441 COP26 meeting + Simon Case, Alok Sharma, Peter Hill, Jonathan Black, Archie Young, Allegra Stratton, Dan Rosenfield, Martin Reynolds, Tara Soomro, Sam Richards, Anouka Dhadda, Henry Cook and Jack Doyle,  
 1441-1507 In office – Box work  
 1507-1522 Video Message Recording Session: The National Cyber Awards 2021 / Leaders Pledge for Nature / Earthshot  
 1522-1537 In office



- 1537-1542 In outer office
- 1542-1554 In Office with Dan Rosenfield and Declan Lyons
- 1554-1600 Prep + Greg Gardner, ahead of
- 1602-1640 Small Ministerial Group on NI Protocol + David Frost, Secretary of State for Northern Ireland, Cabinet Secretary, Attorney General, Chief Whip, Foreign Secretary, Julian Braithwaite, Rebecca Ellis (Head of NI Protocol Taskforce), Chris James, Jack Doyle, Dan Rosenfield, Will Gelling and Greg Gardner
- 1640-1700 In Office with Dan Rosenfield and Lord Frost
- 1718-1816 Prep ahead of Party Conference Speech + Jack Doyle, Meg Powell-Chandler, Munira Mirza, Henry Newman, Declan Lyons and Ross Kempself
- 1820-1840 End of day catch up meeting + Simone Finn, Dan Rosenfield, Martin Reynolds, Stuart Glassborow, Declan Lyons, Henry Cook, Meg Powell-Chandler, Elise Larkin, Rosie Bate-Williams, Emily Lawson, Munira Mirza, Jack Doyle and Simon Case
- 1900 To Flat

Friday 10 September

*No10/Chequers*

- 0900-0924 Office meeting + Chancellor of the Exchequer, Chief Whip, David Frost, Simon Case, Dan Rosenfield, Simone Finn, Martin Reynolds, Stuart Glassborow, Emily Lawson, John Bew, Ross Kempself, Shelley Williams-Walker, Declan Lyons, Munira Mirza, Jack Doyle, Rosie Bate-Williams, Max Blain, Henry Cook, Henry Newman, Meg Powell-Chandler, Trudy Harrison MP and Alex Burghart MP
- 0928-0945 Dashboard + Chancellor of the Exchequer, SoS/DHSC, Simon Case, Patrick Vallance (CSA), Chris Whitty (CMO), Amanda Pritchard (NHS England), Jenny Harries (NHS Test & Trace), Dan Rosenfield, Simon Finn, Martin Reynolds, Stuart Glassborow, Will Musker, Ollie Ilott, Henry Cook, Meg Powell-Chandler, Jack Doyle, Max Blain, Declan Lyons, Munira Mirza, Rosie Bate-Williams, Samantha Jones, Emily Lawson, William Warr, James Phillips, Rob Harrison, Kathy Hall, Steffan Jones, Beatrice Timpson, Emma Dean, Alex Wilson, Natasha Price, Susan Hopkins, Kate Joseph (HMT), Phil Duffy (HMT), Thomas Waite, Keith Willett (NHS), Lewis Neil NHS, Steve Powis and Greg Gardner (Teams Driver)
- 0945-1009 Internal COVID discussion + Simon Case, Chris Whitty (CMO), Patrick Vallance (CSA), Simon Ridley, Dan Rosenfield, Stuart



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Glassborow, Will Musker, Jack Doyle, Rosie Bate-Williams, Henry Cook, Kathy Hall, Rob Harrison, Max Blain, Sam Jones, Steffan Jones, Declan Lyons, Meg Powell-Chandler and Lewis Neal

- 1009-1014 With SoS/DHSC
- 1024-1030 Prep ahead of meeting with Lord Geidt + Dan Rosenfield, Martin Reynolds, Simon Case, Simone Finn and Darren Tierney
- 1033-1103 Meeting with Lord Geidt + Dan Rosenfield, Martin Reynolds, Simone Finn and Darren Tierney (for Simon Case)
- 1103-1114 Prep time for bilateral with President Sebastian Pinera + Tara Soomro, Vijay Rangarajan and Jo Power
- 1115-1203 Bilateral with President Pinera of Chile + Vijay Rangarajan (DG, Americas and Overseas Territories, FCDO), Tara Soomro and Caroline Anning  
Chilean delegation:  
Andrés Allamand, Minister of Foreign Affairs  
David Gallagher, Ambassador of Chile  
Marcelo Meza, International Affairs Advisor of the Presidency
- 1203-1300 Box time
- 1300 Depart No10 for Two Cities of London and Westminster Annual Association Lunch (political) + Shelley Williams-Walker
- 1315-1335 Two Cities of London and Westminster Annual Association Lunch (InterContinental, One Hamilton Place, Park Lane W1J 7QY)
- 1335 Depart for No10
- 1350 Return to No10
- 1400-1430 Box time
- 1430-1500 Prep ahead of Regulatory Reform trilateral
- 1500-1545 Regulatory Reform trilateral + Chancellor of the Exchequer, Simon Case, David Frost, Dan Rosenfield, Stuart Glassborow, Munira Mirza, Meg Powell Chandler/Henry Newman
- 1652 Depart No10 for Chequers
- 1819 Arrive at Chequers
- 1932 Richard Sharp (Chairman, BBC) and Sam Blythe arrive for dinner
- 2000 Dinner with Richard Sharp (Chairman, BBC) and Sam Blythe
- 2222 Richard Sharp and Sam Blythe depart Chequers  
Overnight at Chequers

### Saturday 11 September

#### *Chequers*

- 0830-0900 Run on Estate
- 1113 Depart Chequers for Chiswick to visit mother, Mrs Johnson-Wahl

1455 Return to Chequers  
 1739-1800 Walk on estate  
 1900 Dinner  
 Overnight at Chequers

Sunday 12 September*Chequers/No10*

0810-0839 Run on Estate  
 1225 Depart Chequers for Paralympics GB Homecoming Reception  
 (with bikes)  
 1320 Arrive Hilton, London Wembley, Lakeside Way, Wembley Park  
 Met by Mike Sharrock, CEO, British Paralympic Association  
 1323 Meet Natasha Baker, Paralympic dressage rider and UCSR  
 constituent, and Nick Webborn, Chairman, British Paralympic  
 Association Chairman  
 Move to ballroom  
 1325 Meet athletes and guests. Accompanied by Penny Briscoe,  
 Paralympics GBs Chef de Mission  
 1325 Introduced by Mike Sharrock for brief words to audience  
 1333 PM words  
 Exit stage and move to restaurant with athletes  
 1340 Meet Paralympians with Mike Sharrock  
 1400 Depart Hilton for No10 (with bikes)  
 1433 Arrive at No10  
 1435-1556 In Flat  
 1600-1815 Meeting with Dan Rosenfield, Declan Lyons, Jack Doyle and Chief  
 Whip  
 1815 To Flat  
 Overnight at No10

Monday 13 September*Death of Charlotte Johnson Wahl*

0758 Depart No10 for St Pancras (with bikes)  
 0832 Depart St Pancras for Leicester on train  
 0939 Arrive at Leicester and depart for visit (with bikes)  
 0950 Arrive British Gas Training Academy (195 Aylestone Road,  
 Aylestone, Leicester LE2 7QL). Met by Chris O'Shea (CEO,  
 Centrica PLC)  
 0952 Meeting with Chris O'Shea (CEO, Centrica PLC), Nick Baird  
 (Group Corporate Affairs Director, Centrica PLC) and Jill Shedden

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(Chief People Officer, Centrica PLC) + Chancellor of the Exchequer and Eliza Ackland

1020 Meet apprentices at smart meter training

1030 Meet engineers in the Diagnosis lab

1040 Pipe training

1045 Digi-clip 1

1050 Plug charger into electric vehicle

1105 Digi-clip 2

1107 Prep

1121 Broadcast clip

Regional clip

1130 Regional huddle

1140 Political meeting + Shelley Williams-Walker

1200 Photo with staff

1203 Farewell to host

1205 Depart for St Mary's Hospital by car (Paddington) (personal visit)

Travellers Club (Pall Mall) with family

1620 Return to No10

1624 Into Private Office briefly. To Study

1909 Depart No10 with family to brother's (private)

2200 Return to No10

Tuesday 14 September

0900-0930 Office meeting + Chancellor of the Exchequer, Chief Whip, David Frost, Simon Case, Dan Rosenfield, Simone Finn, Martin Reynolds, Stuart Glassborow, Emily Lawson, John Bew, Ross Kempson, Shelley Williams-Walker, Declan Lyons, Munira Mirza, Jack Doyle, Rosie Bate-Williams, Max Blain, Henry Cook, Henry Newman, Meg Powell-Chandler, Trudy Harrison MP and Alex Burghart MP

0930-1032 Cabinet

1032 COVID test (PCR)

1033-1102 With Dan Rosenfield

1045 Declan Lyons joins

1102-1104 COVID test (lateral flow)

1104 With Jack Doyle and Dan Rosenfield

1112-1114 With Martin Reynolds

1114-1130 Meeting with Trevor Ringland (NI Conservatives) + Martin Reynolds, John Bew and Alice Rodgers

1130-1134 With John Bew

1147-1158 With Shelley Williams-Walker



- 1200-1250 In office doing box work and having lunch
- 1251 Private meeting with Dan Rosenfield, Martin Reynolds, Jack Doyle, Declan Lyons and Chief Whip
- 1400-1405 Phone call with Emma Raducanu (British winner of US Open) + Jack Doyle, Rosie Bate-Williams, Ollie Ilott, Martin Reynolds and Elise Larkin (in office)
- 1406-1531 Prep ahead of Press Conference + Tim Kiddell, Will Musker, Henry Cook, Rosie Bate-Williams, Jack Doyle, Shelley Williams-Walker, Chris Whitty (CMO) and Patrick Vallance (CMA)
- 1531 Press Conference (No9)
- 1620 Return to No10
- 1620-1646 With Martin Reynolds and Dan Rosenfield
- 1646 Depart for HoC (from the back)
- 1650 Arrive at HoC
- 1650-1724 Small Group PMQs Prep Meeting + Trudy Harrison MP, Alex Burghart MP, Declan Lyons, Nicholas Howard, Josh Kossoff and Leonora Campbell
- During meeting
- 1703-1709 Vote + Trudy Harrison
- 1718-1723 Vote with Trudy Harrison
- 1720 Shelley Williams-Walker arrives
- 1724-1730 Meeting with Declan Lyons, Trudy Harrison MP and Alex Burghart MP
- 1730-1750 Meeting with Shelley Williams-Walker
- 1750 Depart No10 (with bikes) + Shelley Williams-Walker
- 1810 Arrive Roundhouse for The Sun's Who Cares Wins Awards (Chalk Farm Road, Chalk Farm Road, Camden NW1 8EH)
- Met by James Slack (Deputy Editor-in-Chief, The Sun)
- Move upstairs to media room
- 1825 Digi clip with 999 Hero nominee
- Duke of Cambridge arrives
- 1830 Join VIP reception. Met by Victoria Newton (Editor-in-Chief, The Sun) and Ellie Orton (CEO, NHS Charities Together)
- Meet award nominees with the Duke of Cambridge
- 1855 Move to main hall and take seat at table with nominees
- Ross Anderson, Best Nurse nominee
- Dr Waheed Arian, Best Doctor nominee
- Raj Mann, Ultimate Lifesaver nominee
- 1900 Awards Ceremony
- 1945-2101 Private appointment (including travel)
- 2101-2120 In office with Chancellor of the Exchequer + Dan Rosenfield

2120 To Flat

Wednesday 15 September

*Reshuffle*

- 0758-0804 In Private Office
- 0804-0858 In Flat
- 0858-0922 NI Centenary Breakfast Reception + SoS/NI, SoS/Scotland, SoS/Wales, SoS/BEIS and CDL
- 0922-0939 Dashboard + Chancellor of the Exchequer, SoS/DHSC, Simon Case, Patrick Vallance (CSA), Chris Whitty (CMO), Amanda Pritchard (NHS England), Jenny Harries (NHS Test & Trace), Dan Rosenfield, Simon Finn, Martin Reynolds, Stuart Glassborow, Will Musker, Ollie Ilott, Henry Cook, Meg Powell-Chandler, Jack Doyle, Max Blain, Declan Lyons, Munira Mirza, Rosie Bate-Williams, Samantha Jones, Emily Lawson, Simon Ridley, William Warr, Edward Wynne-Evans, James Phillips, Rob Harrison, Kathy Hall, Steffan Jones, Beatrice Timpson, Emma Dean, Matthew Cornford, Natasha Price, Susan Hopkins, Kate Joseph (HMT), Phil Duffy (HMT), Thomas Waite, Keith Willett (NHS), Lewis Neil (NHS), Steve Powis and Sarah Morgan (Teams Driver)
- 0939-0955 Meeting with Dan Rosenfield, Martin Reynolds, Chief Whip, Simon Case and Declan Lyons
- 0955 PMQs prep with Declan Lyons
- 1142 Depart No10 for HoC
- 1444 Arrive at HoC + Trudy Harrison MP, Alex Burghart MP, Joshua Kossoff, Dan Rosenfield, Nicholas Howard and Declan Lyons
- 1200-1245 PMQs (HoC Chamber)
- 1240 Sarah Morgan, Jo Power and Ryan Maskell arrive ahead of reshuffle
- 1302-1320 With Gavin Williamson (SoS/DfE) + Chief Whip and Dan Rosenfield
- 1323-1332 With Robert Jenrick (SoS/MHCLG) + Chief Whip, Dan Rosenfield, Stuart Glassborow and Declan Lyons
- 1335-1343 With Robert Buckland (Lord Chancellor and SoS/MoJ) + Chief Whip, Dan Rosenfield, Stuart Glassborow and Declan Lyons
- 1345-1401 With Nigel Adams (Minister of State for Asia) + Chief Whip, Dan Rosenfield, Stuart Glassborow and Declan Lyons
- 1353 Jo Power departs
- 1404-1437 With Dominic Raab (Foreign Secretary) + Chief Whip, Dan Rosenfield, Stuart Glassborow and Declan Lyons

1440-1447 With Amanda Milling (Party Chair) + Chief Whip, Dan Rosenfield, Stuart Glassborow and Declan Lyons

1451-1455 With Dominic Rabb + Chief Whip, Dan Rosenfield, Stuart Glassborow and Declan Lyons

1458 Depart HoC for No10 + Dan Rosenfield, Declan Lyons, Jack Doyle and Stuart Glassborow

1510 Return to No10

1513 With Chancellor of the Exchequer  
With Dominic Rabb MP

1325-1534 With Priti Patel MP (Home Secretary)

1535-1550 With Liz Truss (becomes Foreign Secretary)

1555-1605 With Michael Gove

1605-1605 With Oliver Dowden

1615 With Mark Stephens

1625-1636 With Nadine Dorries

1642-1652 With Nadhim Zahawi

1655 With Ben Wallace (stays as Defence Secretary)

1705 With Steve Barclay (becomes CDL)

1715-1722 With Anne Marie Trevelyan

1725-1730 With Alok Sharma

1730-1735 With Kwasi Kwarteng

1741 With Sajid Javid (stays as SoS/DHSC)

1755 With Therese Coffey  
With George Eustice  
With Grant Shapps  
With Brandan Lewis  
With Simon Hart  
With Lord Frost  
With Natalie Evans  
With Michelle Donelan  
With Kit Malthouse  
With Nigel Evans  
With Simon Clarke

1913 With Suella Braverman  
With Jacob Rees-Mogg

1925 To office. In office with Dan Rosenfield, Declan Lyons and Chief Whip

1946-1946 Phone call with Conor Burns + Martin Reynolds (Spiderphone)

1947 With Dan Rosenfield and Declan Lyons

2004-2011 Phone call with Nick Gibb MP + Martin Reynolds (Spiderphone)



- 2012-2017 Phone call with John Whittingdale MP + Martin Reynolds (Spiderphone)
- 2018-2027 Phone call with Caroline Dineage MP + Martin Reynolds (Spiderphone)
- 2028-2032 Phone call with Luke Hall MP + Martin Reynolds (Spiderphone)
- 2032-2037 Justin Tomlinson MP + Martin Reynolds (Spiderphone)
- 2039-2041 In office with Dan Rosenfield, Declan Lyons and Chief Whip
- 2048-2053 Phone call with Greg Hands MP + Martin Reynolds (Spiderphone)
- 2102-2106 Phone call with Julia Lopez + Martin Reynolds (Spiderphone)
- 2113-2116 Phone call with Victoria Prentis + Martin Reynolds (Spiderphone)
- 2117-2123 Phone call with Kemi Badenoch + Martin Reynolds (Spiderphone)
- 2125-2133 Phone call with Michael Ellis + Martin Reynolds (Spiderphone)
- 2134-2138 Phone call with Penny Mourdant MP + Martin Reynolds (Spiderphone)
- 2141-2155 With Jaimie Norman, Stephen Lovegrove (NSA), Martin Reynolds, Dan Rosenfield, David Quarrey (DNSA), John Bew, Will Gelling and Jack Doyle
- 2155 To No9
- 2200 Live Leaders Address (No9)
- 2217 Return to No10
- 2218 With Martin Reynolds, Dan Rosenfield, David Quarrey and Jaimie Norman
- 2222 To Flat

#### Thursday 16 September

#### *Reshuffle*

- 0800 Return from run
- 0851-1858 To office. Join Private Office morning meeting + Stuart Glassborow, Henry Cook, Rosie Bate-Williams, Simon Case, Declan Lyons, Munira Mirza, Meg Powell-Chandler, Henry Newman, Martin Reynolds and Jack Doyle
- 0859-0910 Office meeting + Chancellor of the Exchequer, Chief Whip, David Frost, Simon Case, Dan Rosenfield, Simone Finn, Martin Reynolds, Stuart Glassborow, Emily Lawson, John Bew, Ross Kempself, Shelley Williams-Walker, Declan Lyons, Munira Mirza, Jack Doyle, Rosie Bate-Williams, Max Blain, Henry Cook, Henry Newman, Meg Powell-Chandler, Trudy Harrison MP and Alex Burghart MP
- 0910-0937 In office reading
- 0937-1014 Prep ahead of HKLS + John Bew, Nicholas Howard, Jaimie Norman, Will Gelling and David Blair

- 1019 Depart No10 for HoC  
 1030 Statement on HKLS (Chamber, HoC)  
 1122 Depart HoC for No10  
 1126 Return to No10  
 1127-1130 With Martin Reynolds and Simon Case  
 Reading in office  
 1201-1233 Prep ahead of MbZ visit + Will Gelling, Jaimie Norman, John Bew, David Quarrey, Patrick Moody, Shelley Williams-Walker and Helen Twist  
 1234 Greet MbZ, Crown Prince of UAE  
UAE delegation:  
 His Highness Sheikh Mohamed Bin Zayed Al Nahyan, Crown Prince of Abu Dhabi and Deputy Supreme Commander of the UAE Armed Forces  
 His Highness Sheikh Hazza Bin Zayed Al Nahyan, Deputy Chairman of Abu Dhabi Executive Council  
 His Excellency Ali Bin Hammad Al Shamsi, Deputy Secretary-General of the Supreme Council for National Security  
 His Excellency Dr. Anwar Mohammed Gargash, Diplomatic Advisor to the President of the UAE  
 His Excellency Khaldoon Khalifa Al Mubarak, Chairman of the Abu Dhabi Executive Affairs Authority  
 Her Excellency Reem Bint Ebrahim Al Hashimy, Minister of State for International Cooperation  
 His Excellency Dr. Sultan Ahmed Al Jaber, Minister of Industry and Advanced Technology  
 His Excellency Ahmed Ali Al Sayegh, Minister of State  
 His Excellency Mansour Abdullah Belhoul, Ambassador of the United Arab Emirates to the United Kingdom  
 1235 Join Business Reception and make short remarks  
 1255 Witness Government to Government signing  
 1300 Inspect the Guard of Honour (Horse Guards Parade)  
 Met by Major General Household Division  
 1320 Bilateral meeting with MbZ, Crown Prince of UAE + Jaimie Norman and David Quarrey  
 1350-1520 Lunch with MbZ, Crown Prince of UAE + Jaimie Norman, Patrick Moody (HMA), David Quarrey, John Bew, Georgie Barker, Kiki Panayi, Lord Grimstone (Minister for Investment) and Simon Penney (HMTc for the Middle East and HM CG to Dubai)  
 1521-1524 Covid test  
 1524-1555 With Dan Rosenfield and Chief Whip



- 1555-1620 Meeting with Jesse Norman (CO) + Dan Rosenfield
- 1614-1626 Phone call with Robin Walker MP + Martin Reynolds, Chief Whip, Dan Rosenfield and Declan Lyons (Spiderphone)
- 1627-1639 Phone call with Helen Whatley MP + Martin Reynolds, Chief Whip, Dan Rosenfield and Declan Lyons (Spiderphone)
- 1640-1643 Phone call with Amanda Solloway MP + Martin Reynolds, Chief Whip, Dan Rosenfield and Declan Lyons (Spiderphone)
- 1644-1647 Phone call with Lee Rowley MP + Martin Reynolds, Chief Whip, Dan Rosenfield and Declan Lyons (Spiderphone)
- 1648-1655 Phone call with Neil O'Brien MP + Martin Reynolds, Chief Whip, Dan Rosenfield and Declan Lyons (Spiderphone)
- 1656-1659 Phone call with Maggie Throup MP + Martin Reynolds, Chief Whip, Dan Rosenfield and Declan Lyons (Spiderphone)
- 1718-1730 Prep ahead of Nancy Pelosi + Will Gelling and Dan Rosenfield
- 1739-1807 Bilateral with Nancy Pelosi, Speaker of the House + Will Gelling, John Bew, Stephen Lovegrove and Georgie Barker
- US Delegation:
- Paul Pelosi, spouse
- Wyndee Parker, National Security Advisor
- Terri McCullough, Chief of Staff
- Phillip T Reeker, Charge d'Affairs
- James Marrow, official photographer
- Kate Knudson Walters, support staff
- Kelsey Smith, support staff
- Drew Hammill, support staff
- Emily Berret, support staff
- 1807-1809 Discussing Washington visit plans + Dan Rosenfield, Martin Reynolds, Simon Case and Will Gelling
- 1810-1817 Phone call with Conor Burns MP + Martin Reynolds, Dan Rosenfield, Declan Lyons and Chief Whip (Spiderphone)
- 1817-1820 Phone call with Alex Chalk MP + Martin Reynolds, Dan Rosenfield, Declan Lyons and Chief Whip (Spiderphone)
- 1821-1828 Phone call with Chloe Smith MP + Martin Reynolds, Dan Rosenfield, Declan Lyons and Chief Whip (Spiderphone)
- 1829-1832 Phone call with James Duddridge MP + Martin Reynolds, Dan Rosenfield, Declan Lyons and Chief Whip (Spiderphone)
- 1833-1840 Phone call with Graham Stuart MP + Martin Reynolds, Dan Rosenfield, Declan Lyons and Chief Whip (Spiderphone)
- 1840-1846 Phone call with Matt Warman MP + Martin Reynolds, Dan Rosenfield, Declan Lyons and Chief Whip (Spiderphone)



1847-1855 Phone call with Jo Churchill MP + Martin Reynolds, Dan Rosenfield, Declan Lyons and Chief Whip (Spiderphone)  
 1856-1904 Phone call with Chris Philp MP + Martin Reynolds, Dan Rosenfield, Declan Lyons and Chief Whip (Spiderphone)  
 1904-1909 Phone call with Vicky Ford MP + Martin Reynolds, Dan Rosenfield, Declan Lyons and Chief Whip (Spiderphone)  
 1911-1913 Phone call with Mike Freer MP + Martin Reynolds, Dan Rosenfield, Declan Lyons and Chief Whip (Spiderphone)  
 1914-1916 Phone call with Will Quince MP + Martin Reynolds, Dan Rosenfield, Declan Lyons and Chief Whip (Spiderphone)  
 1917-1921 Phone call with Alex Burghart MP + Martin Reynolds, Dan Rosenfield, Declan Lyons and Chief Whip (Spiderphone)  
 1924-1927 Phone call with Rachel Maclean + Martin Reynolds, Dan Rosenfield, Declan Lyons and Chief Whip (Spiderphone)  
 1928-1933 Phone call with Trudy Harrison MP + Martin Reynolds, Dan Rosenfield, Declan Lyons and Chief Whip (Spiderphone)  
 1933-1935 Discussing AMT with Martin Reynolds and Tara Soomro  
 1935-1940 Phone call with George Freeman MP + Martin Reynolds, Dan Rosenfield, Declan Lyons and Chief Whip (Spiderphone)  
 1940-2007 Meeting with Sir Lynton Crosby + Dan Rosenfield

#### Friday 17 September

0843 To office  
 0845-0907 Cabinet prep  
 0907-0945 Cabinet  
 0945-1004 Cabinet photo  
 1016-1025 Phone call with David Duguid MP + Martin Reynolds  
 1026-1028 Phone call with James Cartlidge MP + Martin Reynolds  
 1031-1034 Phone call with Maria Caulfield MP + Martin Reynolds  
 1035-1041 Phone call with David Rutley MP + Martin Reynolds  
 1042-1044 Phone call with Tom Pursglove MP + Martin Reynolds  
 1044-1053 De-brief following phone calls + Dan Rosenfield and Declan Lyons  
 1053-1101 Prep ahead of President Barzani of the Kurdistan Region of Iraq  
 1102-1137 Meeting with President Barzani of the Kurdistan Region of Iraq + Jaimie Norman, Martin Reynolds, John Bew and Shelley Williams-Walker  
 1138-1205 Next stage of reshuffles + Declan Lyons, Tristan Pedelty, Chief Whip, Munira Mirza and Martin Reynolds  
 1205-1231 Lunch  
 1212-1217 Flat

- 1233-1235 Phone call with Sarah Dines MP + Martin Reynolds, Dan Rosenfield and Declan Lyons (Spiderphone)
- 1240-1257 Catch-up (MMR) + Dan Rosenfield, Martin Reynolds and Simon Case
- 1257 With Dan Rosenfield
- 1300-1325 Prep ahead of the MEF on Energy hosted by President Biden + Tara Soomro, Allegra Stratton and Anouka Dhadda
- 1325-1403 Deliver speech at Major Economics Forum (MEF) on Energy hosted by President Biden (Media Briefing Room) + Tara Soomro, Allegra Stratton, Anouk Dhadda, Sam Richards, Charlotte Earland, Dan Rosenfield and Martin Reynolds
- President Alberto Fernandez, Argentina
- Prime Minister Scott Morrison, Australia
- Prime Minister Sheikh Hasina, Bangladesh
- President Jair Bolsonaro, Brazil
- Prime Minister Justin Trudeau, Canada
- President Xi Jinping, People's Republic of China
- President Ursula von der Leyen, European Commission
- President Charles Michel, European Council
- President Emmanuel Macron, France
- Chancellor Angela Merkel, Germany
- Prime Minister Narendra Modi, India
- President Joko Widodo, Indonesia
- Prime Minister Mario Draghi, Italy
- Prime Minister Yoshihide Suga, Japan
- President Andrés Manuel López Obrador, Mexico
- President Moon Jae-in, Republic of Korea
- President Vladimir Putin, The Russian Federation
- King Salman bin Abdulaziz Al Saud, Kingdom of Saudi Arabia
- President Matamela Cyril Ramaphosa, South Africa
- President Recep Tayyip Erdoğan, Turkey
- Secretary-General António Guterres, United Nations
- 1405-1445 Prep ahead of Bilateral with Chancellor of the Exchequer + Stuart Glassborow and Dan Rosenfield
- 1507-1612 Bilateral with Chancellor of the Exchequer + Stuart Glassborow, Dan Rosenfield and Simon Case
- 1635 Depart No10 for CCHQ
- 1725 Return to No10
- 1730 Prep for phone call with Pascal Soriot
- 1742-1803 Phone call with Pascal Soriot (CEO, AstraZeneca) + Alex Hickman, Will Warr and Dan Rosenfield



- 1805-1819 Antivirals meeting + Will Musker, Dan Rosenfield, Simon Ridley and Stuart Glassborow
- 1819-1832 Prep for dinner with Prime Minister Rutte + David Frost, GB, Greg Gardner, HMA, Stephen Lovegrove (NSA) and John Bew
- 1832 To front door to meet Prime Minister Rutte of The Netherlands + John Bew, David Frost, Sir Stephen Lovegrove (NSA), Joanna Roper (HMA), Greg Gardner and Georgie Barker
- Netherlands delegation:  
 Geoffrey Van Leeuwen, NSA  
 Said Fazili, Europe Adviser to PM Rutte  
 Sierk Nawijn, Director Government Information Service, PM's Spokesperson  
 Marcel De Vink, Deputy Director General Political Affairs  
 Karel Van Oosterom, Ambassador
- 1835 Tete-a-tete with Prime Minister Rutte of The Netherlands
- 1845 Dinner with Prime Minister Rutte of The Netherlands
- 2025 To Flat

Saturday 18 September

*The Chequers Trust Centenary Dinner*

- 0815-0940 Run
- 1300-1550 With family (brothers and sister + partners)
- 1835 Depart for No10 for The Chequers Trust Centenary Dinner (with bikes)
- Attendees:
- Former Prime Minister  
 Lady Theresa May & Sir Philip May  
 Dame Norma Major DBE (Representing Sir John Major)
- Former Prime Ministers' Descendants & Partners  
 Carol Thatcher  
 Duncan Sandys & Elizabeth Irby  
 The Earl & Countess Attlee  
 James Lloyd & Anne Stow  
 Viscount Gwynedd  
 Countess Lloyd George  
 Earl & Countess Stockton
- Current Trustees & Partners  
 Lord and Lady Camoys  
 Hon William & Lady Stonor  
 Sir Henry & Lady Aubrey-Fletcher  
 Sarah Castle & John Tasselli



Tim and Therese Parker  
Former Chairs & Partners of Chequers Trust

Baroness Ashton & Peter Kellner

Baroness Amos & Nizam Uddin

Lord & Lady Strathclyde

Lord & Lady McLoughlin

Lord & Lady Hill of Oareford

Baroness Stowell

Advisers, & Partners, to Chequers Trust

Rodney Melville & Tim Price

Deborah & Dr Nigel Pluck

Mike & Alison Kent

Edward & Emma Bulmer

Robert & Claire Bryan

Nick & Catherine Orr

Others

Daniel & Stephanie Hares, Tenant Farmers

Julian & Jilly Prideaux, Trustee, Dorneywood Trust

John & Jacqui Campbell, Chief Constable, Thames Valley Police

Janet Peel & John Ogden, Deputy Public Trustee

Eric Hepburn & Debra Hepburn, Retired Chief Operating Officer,  
 Prime Minister's Office

2120 Return to No10. To Flat

### Sunday 19 September

*UNGA*

0825-0905 Run with Wilfred  
 1047 Depart for Battle of Britain Memorial Service at Westminster  
 Abbey (with bikes) + Will Gelling  
 1050 Arrive at Westminster Abbey. Met by the Dean of Westminster  
 Abbey, The Very Reverend Dr David Hoyle  
 Escorted to seat for service by Warrant Officer Stew Thorpe  
 1100 Service commences  
 1150 End of Service  
 Escorted to car by Warrant Officer Stew Thorpe  
 1155 Depart Westminster Abbey for No10 (with bikes)  
 1202 Return to No10. To Flat  
 1346 Depart No10 for Stansted Airport  
 1440 Depart Stansted Airport for New York on RAF Voyager  
 Prep with Jack Doyle, Georgie Barker and Rosie Bate-Williams  
 1604-1636 Lobby briefing on plane

Lunch on plane  
 1738 (BST-5) Arrive JFK International Airport. Depart for hotel by car  
 -1833 Broadcast clip  
 1855 Arrive The Westin Grand Central New York  
 1950 Depart for restaurant  
 2000 Team dinner at Smith & Wollensky  
 2130 Return to The Westin New York Grand Central  
 Overnight at hotel

Monday 20 September*UNGA*

0649 To office following a run  
 0800 Breakfast and briefing with team  
 0830 Depart for the UN Building on foot  
 0845 Arrive at UN Building. Briefing  
 Brushby with Patricia Espinosa, UNFCCC + Tara Soomro  
 0900 Secretary General/PM hosted Climate Roundtable + CPD,  
 PermRep, Shelley Williams-Walker, Tara Soomro, Georgie  
 Barker, AS, CPD + 1  
 Opening Remarks  
 1100 Move to Trusteeship Council for clip  
 1105 Joint clip/media with Secretary-General (Trusteeship Council, UN  
 Campus)  
 1115 Depart for the CG residence on foot  
 1149 Arrive at CG residence + Foreign Secretary, Tara Soomro, Will  
 Gelling, Martin Reynolds, Georgie Barker, Jack Doyle, Shelley  
 Williams-Walker and John Bew  
 1152-1201 Briefing  
 1202-1236 Bilateral with President Jair Bolsonaro of Brazil + Foreign  
 Secretary, David Quarrey, Tara Soomro and Georgie Barker (CG  
 Residence)  
 1240-1247 Briefing  
 1250-1326 Bilateral with Martin Griffiths, UN Co-ordination of Humanitarian  
 Affairs (CG Residence) + PermRep, Tara Soomro, David Quarrey  
 and John Bew  
 1328-1407 Lunch, box time and briefing  
 1407 Move to Republic of Korea Mission on foot  
 1415 Bilateral with President Moon Jae-in of the Republic of Korea  
 (Republic of Korea Mission) + John Bew, Tara Soomro, GB and  
 David Quarrey  
 1445 Move to CG Residence on foot

- 25 -

1445-1505 Making phone calls  
 1505 Briefing  
 1515 Bilateral with Prime Minister Sanchez of Spain (CG Residence) + Will Gelling, Georgie Barker, David Quarrey and John Bew  
 1508-1520 Media briefing  
 1555 Move to One Vanderbilt on foot  
 1610 US media interview NBC (One Vanderbilt)  
 1630 Briefing  
 1645 Move to Turkish House on foot  
 1700 Bilateral with President Erdogan of Turkey (Turkish House) + Martin Reynolds, Georgie Barker, David Quarrey, John Bew and Tara Soomro/Will Gelling  
 1750 Move to CG Residence on foot  
 1755 Briefing + Martin Reynolds, HMA, Tara Soomro, Oliver Christian, Shelley Williams-Walker, Will Gelling and John Bew  
 1810-1829 Bilateral with (Jeff Bezos, Founder and Executive Chairman, Amazon) + HMA, Oliver Christian, Tara Soomro and Georgie Barker  
 1839 Briefing + Will Gelling, Tara Soomro, Martin Reynolds, John Bew, Jack Doyle, David Quarrey, Hannah Young and Shelley Williams-Walker  
 1820 Move to Qatar Mission on foot  
 1830 Bilateral with Emir of Qatar, Sheikh Tamim bin Hamad Al Thani (Qatar Mission) + Martin Reynolds, Will Gelling, David Quarrey and John Bew  
 1900 Move to National Arts Club by car  
 1915 Global Britain event  
 1920 PM remarks  
 1925 Mingle with guests  
 1945 Move to political event by car  
 2000 Arrive at The Union League Club for political event with Conservatives Abroad – New York branch  
 PM remarks  
 Mingle with guests  
 2030 Depart for hotel on foot  
 2045 Dinner  
 Overnight at The Westin New York Grand Central

Tuesday 21 September*UNGA/Washington*

0700 Breakfast and briefing with team



Take Covid test  
0730 Depart for CG Residence by foot  
0745 Media broadcast interviews  
0830 Breakfast business reception (CG Residence) + HMA, Martin Reynolds, Oliver Christian, Will Gelling and Tara Soomro  
0835 PM remarks  
1840 Mingle with guests  
0910 Depart for Penn Station by car  
0934 Arrive Penn Station  
0934-1042 Brushby with William J Flynn (CEO, Amtrak)  
0959 Board train  
1003 Depart for Washington DC on train  
1252 Arrive Union Station, Washington DC. Depart for hotel by car  
1310 Arrive The Dupont Circle Hotel. Met by Mark Payne, General Manager  
1321-1440 Briefing over lunch + Foreign Secretary, Martin Reynolds, Tara Soomro and Will Gelling  
1450 Depart The Dupont Circle Hotel for The White House by car  
1500 Bilateral with Vice President Kamala Harris of the United States of America + Foreign Secretary, Sir Stephen Lovegrove (NSA), HMA, Will Gelling, Jack Doyle and John Bew  
1545 Briefing  
1600 Drop in from Treasury Secretary Yellen + Foreign Secretary, Sir Stephen Lovegrove (NSA), HMA, Will Gelling, Jack Doyle and John Bew  
1615 Briefing  
2140 Depart for The White House  
1645 Bilateral with President Biden of the United States of America + Foreign Secretary, Sir Stephen Lovegrove (NSA), HMA, Will Gelling, Jack Doyle and John Bew  
1745 Depart The White House for Residence by car  
1755 Refresh and box time  
1900 Briefing  
1920 Interview with Washington Post  
1930 Stakeholder reception  
2030 Depart for the Australian Residence by car  
2045 Bilateral with Prime Minister Morrison of Australia + HMA, Martin Reynolds, Tara Soomro and John Bew  
2230 Depart for The Dupont Circle Hotel by car  
Overnight

Wednesday 22 September*Washington/UNGA, New York*

0645 Breakfast briefing with team  
 0744 Depart for Capitol Hill by car  
 0759 Arrive Capitol Hill. Met by the Senate Sergeant-at-Arms  
 0800 Broadcast clip  
 0805 Bipartisan Leadership meeting in Senate + NSA, HMA, Martin Reynolds, Will Gelling, John Bew, Max Blain and Rosie Bate-Williams  
 0845 Move to House of Representatives  
 0850 Digi clip  
 0900 Met by Nancy Pelosi, Speaker  
 Warm words from lectern with Speaker  
 0905 Bipartisan Leadership meeting in House of Representatives + NSA, HMA, Martin Reynolds, Will Gelling, John Bew, Max Blain, Rosie Bate Williams, LAD (BE Washington)  
 1000 Brushby with Kevin McCarthy, House Republican Leader  
 1010 Depart for Residence by car  
 1048 Arrive at Residence. Covid test  
 1050 Briefing + Martin Reynolds, Tara Soomro, Will Gelling, John Bew, Georgie Barker, Jack Doyle and David Blair  
 1116-1123 US COVID-19 Virtual Summit  
 1135 Depart for Arlington National Cemetery by car  
 1145 Arrive Arlington National Cemetery  
 1151-1207 Wreath Laying Ceremony at the Tomb of the Unknown Soldier + HMA, Defence Attaché, Martin Reynolds, Will Gelling, Jack Doyle and Shelley Williams-Walker  
 1222 Depart for Union Station by car  
 1246 Arrive Union Station, Washington DC  
 1250 Depart Union Station, Washington DC for New York by train  
 Lobby huddle  
 Lunch on train  
 1553 Arrive at Penn Station, New York. Depart for UKMIS by car  
 1605 Arrive at UKMIS, New York  
 1610 Briefing  
 1630 US Network all staff meeting (UKMIS office)  
 PM words  
 1700 Digi clip  
 1705 Box time  
 1720 Briefing  
 1735 Move to UN Building by foot

- 1755 Bilateral with UN Secretary General Antonio Guterres (UN Building) + PermRep, Tara Soomro, David Quarrey and John Bew/Martin Reynolds
- 1820 Move to CG Residence + Martin Reynolds, Shelley Williams-Walker and Tara Soomro
- 1841 Briefing with John Bew, David Blair and Max Blain
- 1845-1925 Bilateral with President Zelensky of Ukraine (CG Residence) + Will Gelling, Georgie Barker, David Quarrey and John Bew
- 1930 Bilateral with President Marquez of Colombia (CG Residence) + Tara Soomro, Georgie Barker, David Quarrey and John Bew
- 2000 Refresh
- 2010 Speech briefing
- 2045 Depart for UN Building by foot
- 2100 Speech to UN General Assembly + PermRep, Tara Soomro and David Blair
- 2130 Depart for JFK Airport by car
- 2202 Arrive at JFK Airport
- 2230 Depart JFK Airport for London Stansted on RAF Voyager

Thursday 23 September

- 0950 Arrive at London Stansted. Depart for No10
- 1107 Arrive No10. To Flat
- 1239 To office
- 1245-1317 Office meeting + Chancellor of the Exchequer, Chief Whip, David Frost, Simon Case, Stephen Barclay (CDL), Simone Finn, Martin Reynolds, Stuart Glassborow, Emily Lawson, John Bew, Ross Kempell, Shelley Williams-Walker, Declan Lyons, Munira Mirza, Jack Doyle, Rosie Bate-Williams, Max Blain, Henry Cook, Henry Newman, Meg Powell-Chandler, Oliver Dowden MP, Nigel Adams, Sarah Dines MP and Andrew Griffith MP
- 1318-1350 Energy Update + Simone Finn, Martin Reynolds, Dan Rosenfield, Emily Beynon, Simon Case, Mark Sweeney Jessica Glover, Anouka Dhadda, Stephen Barclay (CDL) and Rosie Bate-Williams
- 1350-1400 Prep ahead of Jobs and Skills Stocktake + Stuart Glassborow and Phoebe Brown
- 1400-1454 Jobs and Skills Stocktake + Stuart Glassborow, Alison Wolf and Simon Case
- 1454-1500 Red folder reading
- 1500-1515 Prep ahead of meeting on France (MMR) + Martin Reynolds, Dan Rosenfield, Greg Gardner, Stuart Glassborow, Simon Finn, Munira Mirza and David Frost



- 1515-1604 Meeting on France (MMR) + Menna Rawlings (HMA), David Frost, Simon Case, Dan Rosenfield, Henry Newman, Martin Reynolds, Simone Finn, Greg Gardner, Stuart Glassborow, David Quarrey, Stephen Lovegrove (NSA), Julian Braithwaite and Munira Mirza
- 1610-1627 With Admiral Tony Radkin, First Sea Lord + Martin Reynolds and Jaimie Norman
- 1630-1648 With General Patrick Sanders, Commander Strategic Command + Martin Reynolds and Jaimie Norman
- 1650-1708 With Admiral Ben Key, Commander Joint Operations + Martin Reynolds and Jaimie Norman
- 1718-1723 Prep ahead of Reception + Oliver Christian, Lydia Edmonds and Jo Power
- 1723-1802 Reception during London Tech Week + Oliver Christian, Lydia Edmonds and Jo Power
- 1810-1826 End of day catch up meeting + Dan Rosenfield, Martin Reynolds, Simone Finn, Stuart Glassborow, Declan Lyons, Henry Cook, Henry Newman, Meg Powell-Chandler, Rosie Bate-Williams, Emily Lawson, Munira Mirza and Jack Doyle
- 1836 Depart No10 for Blenheim Palace
- 1930 Heritage House Dinner (political) (Blenheim Palace, Woodstock) + Dan Rosenfield and Ross Kempself. Hosted by the Duke of Marlborough, Duchess of Marlborough and Lady Henrietta Spencer-Churchill
- 1952 *Carrie and Wilfred arrive at Chequers*
- 2125 Depart for Chequers
- 2225 Arrive at Chequers

### Friday 24 September

#### *Chequers*

#### *Ollie Ilott, PS at Chequers*

- 0825-0917 Run/walk with Wilfed and Dilyn
- 0900 Ollie Ilott arrives at Chequers
- 0920-0940 Office meeting (Teams) + Chancellor of the Exchequer, Chief Whip, David Frost, Simon Case, Stephen Barclay (CDL), Simone Finn, Martin Reynolds, Stuart Glassborow, Emily Lawson, John Bew, Ross Kempself, Shelley Williams-Walker, Declan Lyons, Munira Mirza, Jack Doyle, Rosie Bate-Williams, Max Blain, Henry Cook, Henry Newman, Meg Powell-Chandler, Oliver Dowden MP, Nigel Adams MP, Sarah Dines MP and Andrew Griffith MP

- 0940-1000 Dashboard (Teams) + Chancellor of the Exchequer, CDL, SoS/DHSC, Simon Case, Patrick Vallance (CSA), Chris Whitty (CMO), Amanda Pritchard (NHS England), Jenny Harries (NHS Test & Trace), Dan Rosenfield, Simon Finn, Martin Reynolds, Stuart Glassborow, Will Musker, Ollie Illott, Henry Cook, Meg Powell-Chandler, Jack Doyle, Max Blain, Declan Lyons, Munira Mirza, Rosie Bate-Williams, Samantha Jones, Emily Lawson, Simon Ridley, William Warr, Edward Wynne-Evans, James Philips, Rob Harrison, Kathy Hall, Steffan Jones, Beatrice Timpson, Emma Dean, Matthew Cornford, Natasha Price, Susan Hopkins, Kate Joseph (HMT), Phil Duffy (HMT), Thomas Waite, Keith Willett (NHS), Lewis Neil NHS, Steve Powis and Teams Driver
- 1010-1040 COP26 fortnightly update (Teams) + Simone Finn, Charles Ogilvie (CO), Martin Reynolds, Stuart Glassborow, Simon Case, Anouka Dhadda, Sam Richards, Allegra Stratton, Peter Hill, Henry Cook, Dan Rosenfield and Jonathan Black
- 1110 Prep ahead of phone call with President Macron + Martin Reynolds, Stuart Glassborow, Greg Gardner and John Bew
- 1144-1149 Secure call with President Macron of France
- 1150-1230 Phone call (unsecure) with President Macron of France
- 1230-1240 President Macron phone call debrief with Private Office
- 1230 Andy Parsons (photographer) arrives
- 1240-1330 Lunch
- 1330-1400 Education Recovery (and Exams 2022 prep) (Teams) + Martin Reynolds, Stuart Glassborow, Simone Finn, Dan Rosenfield, Ollie Illott, Rory Gribbell, Emily Davies, Mark Sweeney, Meg Powell-Chandler, Patrick Curry, Munira Mirza and Simon Case
- 1400-1430 Exams 2022 meeting (Teams) + Simon Case, Dan Rosenfield, Ollie Illott, Munira Mirza, Rory Gribbell, Emily Davies, Mark Sweeney, Amy Holmes, Meg Powell-Chandler, Rosie Bate-Williams/Jack Doyle, SoS/DfE, SpAd/DfE, DG/Perm Sec/DfE and Director/DfE
- 1425 Nimco Ali arrives for Carrie
- 1430-1445 Break
- 1445 *Carrie and Nimco Ali depart for private appointment*
- 1445-1510 COVID Inquiry meeting + Dan Rosenfield, Simon Case, Simone Finn, Henry Cook, Susanna McGibbon, Darren Tierney, Matt Lewsey, Stephen Braviner-Roman, Will Musker, Rosie Bate-Williams and Martin Reynolds
- 1540-1600 Supply Chains update meeting + Simone Finn, Ellie De La Bedoyere (CO), Amy Milner (CO), Dan Rosenfield, Stuart



Glassborow, Simon Case, Stephen Barclay (CDL), Rosie Bate-Williams, Jessica Glover, Mark Sweeney (CO), Emily Beynon, Olivia Shillabeer, Munira Mirza, Emma Payne (CO) and Roger Hargreaves (CO)

### Saturday 25 September

#### *Chequers*

0857-0932 Run with Wilfred on Estate  
 1120-1255 Walk with Carrie and Wilfred on Estate  
 1846 Chris Evans and Julie Evans arrive  
 1901 Dan Rosenfield and Jessica Rosenfield arrive  
 2200 All guests depart  
 2215-2235 Walk with Carrie on Estate

### Sunday 26 September

#### *Chequers/No10*

0818-0858 Run with Wilfred on Estate  
 1222 Depart Chequers  
 1335 Arrive at No10  
 1700 Depart No10 to play tennis with Milo Johnson (son) (Winfield House)  
 1718-1740 Phone call about fuel + Roger Hargreaves, Emma Payne, Stephen Barclay (CDL), Beth Sizeland, Dan Rosenfield, Emily Beynon, Stuart Glassborow, Jaimie Norman, Jack Doyle, Max Blain, Alex Aiken and Jessica Glover  
 1920 Return to No10  
 1930 Depart No10 for dinner with Milo Johnson (Chutney Mary)  
 Return to No10

### Monday 27 September

*Funeral of Prime Minister's mother, Charlotte Wahl Johnson*

### Tuesday 28 September

0857 To office  
 0900-0933 Office meeting + Chancellor of the Exchequer, Chief Whip, David Frost, Simon Case, Stephen Barclay (CDL), Simone Finn, Martin Reynolds, Stuart Glassborow, Emily Lawson, John Bew, Ross Kempself, Shelley Williams-Walker, Declan Lyons, Munira Mirza, Jack Doyle, Rosie Bate-Williams, Max Blain, Henry Cook, Henry Newman, Meg Powell-Chandler, Oliver Dowden MP, Nigel Adams MP, Sarah Dines MP and Andrew Griffith MP



- 0935-1005 Supply chain update + Simone Finn, Martin Reynolds, Ellie De La Bedoyere, Amy Milner, Dan Rosenfield, Stuart Glassborow, Simon Case, Stephen Barclay (CDL), Rosie Bate-Williams, Jessica Glover, Mark Sweeney (CO), Emily Beynon, Jack Doyle, Olivia Shillabeer, Emma Payne (CO), Munira Mirza, Roger Hargreavs (CO) and Max Blain
- 1007-1015 Prep ahead of NERT Levelling Up + Henry Newman, Emily Beynon, Dan Rosenfield and Munira Mirza
- 1015-1128 Levelling up meeting + Simon Case, Michael Gove, Neil O'Brien, Dan Rosenfield, Munira Mirza, Andy Haldane (CO), Tom Walker, Stuart Glassborow, Emily Beynon, Emily Lawson/Robert Arnott, Henry Newman, Chris Gray and Andrew Hood
- 1133-1218 Prep ahead of Party Conference + Dan Rosenfield, Munira Mirza, Declan Lyons, Ross Kempself, Jack Doyle, Meg Powell-Chandler and Shelley Williams-Walker
- 1220-1229 Lunch + Ann Sindall
- 1233-1248 Prep ahead of COVID 19 Bereaved Families for Justice + Will Mellor, Darren Tierney, Martin Reynolds, Matt Lewsey and Jack Doyle
- 1248-1301 Reading brief and writing letter to HRH Prince of Wales
- 1301-1405 Meeting with COVID 19 Bereaved Families for Justice + Will Mellor, Darren Tierney (DG, Propriety and Ethics), Suzanna McGibbon (Perm Sec, GLD) and Jack Doyle  
BF4J represented by:  
Elkan Abrahamson (Lawyer)  
Jo Goodman  
Hannah Brady  
Fran Hall  
Charlie Williams  
Lobby Akinnola
- 1405-1410 Prep ahead of Electric Vehicles + Emily Beynon, Katie Osteimer, Dan Rosenfield and Daniel Gieve
- 1410-1415 Intro chat with Hamish Phillips + Dan Rosenfield
- 1415-1510 Electric Vehicles meeting (Teams) + Chancellor of the Exchequer, SoS/DIT, SoS/Dft, SoS/BEIS, Daniel Gieve, Sarah Hunt (HMT), Dan Rosenfield, Martin Reynolds, Stuart Glassborow, Simone Finn, Emily Lawson, Emily Beynon, Minister Grimstone, Hamish Phillips, Henry Cook, Katie Osteimer and Hoa Doan
- 1510-1515 Prep ahead of Clean and Green Initiative + Tara Soomro, John Bew and Dan Rosenfield

- 1515-1559 Clean and Green Initiative meeting (Teams) + Foreign Secretary, Chief Secretary to the Treasury (in Chancellor's place), SoS/DIT, Alok Sharma, SoS/BEIS, Mark Carney (via Teams), Jonathan Black, Moazzam Malik (FCDO), Mark Bowman (HMT), Andrew Griffith (BEIS), Tara Soomro, John Bew, Martin Reynolds, Dan Rosenfield, Vanessa MacDougall, Allegra Stratton, Louis Taylor, Henry Cook and Jenny Bates
- 1600-1625 Prep for clip + Henry Newman, Jack Doyle and Max Blain
- 1625-1635 Clip (Fuel Supply)
- 1635-1636 Pre-brief with Eliza Ackland
- 1636-1711 Economy Dashboard (including cost of living) + Chancellor of the Exchequer, Dan Rosenfield, Eliza Ackland, Clare Lombardelli (HMT), James Benford, Jack Doyle, Meg Powell-Chandler, Munira Mirza, Huw Leslie, Stuart Glassborow, Johanna Cowan, Henry Cook and Alex Bion
- 1711-1717 With Chancellor of the Exchequer + Stuart Glassborow
- 1719-1725 With Greg Gardner and Martin Reynolds re Australia  
Brief hello with Dan Rosenfield and Jessica Rosenfield
- 1725 In office reading
- 1730-1741 Carrie and Wilfred in office
- 1742-1756 Appointments + Martin Reynolds, Elise Larkin, Declan Lyons and Simone Finn (dialled in)
- 1757-1759 With Declan Lyons
- 1759-1804 Reading in office
- 1804-1806 With Stuart Glassborow
- 1807 To Flat
- 1830 Depart No10 to play tennis
- 2153 Return to No10

### Wednesday 29 September

- 0836 Return from run
- 0904-0933 Office meeting + Chancellor of the Exchequer, Chief Whip, David Frost, Simon Case, Stephen Barclay (CDL), Simone Finn, Martin Reynolds, Stuart Glassborow, Emily Lawson, John Bew, Ross Kempself, Shelley Williams-Walker, Declan Lyons, Munira Mirza, Jack Doyle, Rosie Bate-Williams, Max Blain, Henry Cook, Henry Newman, Meg Powell-Chandler, Oliver Dowden MP, Nigel Adams MP, Sarah Dines MP and Andrew Griffith MP
- 0934-0956 Dashboard + Chancellor of the Exchequer, Stephen Barclay (CDL), SoS/DHSC, Simon Case, Patrick Vallance (CSA), Chris Whitty (CMO), Amanda Pritchard (NHS England), Jenny Harries



(NHS Test & Trace), Dan Rosenfield, Simon Finn, Martin Reynolds, Stuart Glassborow, Will Musker, Ollie Ilott, Henry Cook, Meg Powell-Chandler, Jack Doyle, Max Blain, Declan Lyons, Munira Mirza, Rosie Bate-Williams, Samantha Jones, Emily Lawson, Simon Ridley, William Warr, Edward Wynne-Evans, James Philips, Rob Harrison, Kathy Hall, Steffan Jones, Beatrice Timpson, Emma Dean, Matthew Cornford, Natasha Price, Susan Hopkins, Kate Joseph (HMT), Phil Duffy (HMT), Thomas Waite, Keith Willett (NHS), Lewis Neil (NHS), Steve Powis and Teams Driver

- 0956-1003 Prep ahead of Vaccines Deployment + Will Musker
- 1003-1105 Vaccines Deployment meeting + Chancellor of the Exchequer, Stephen Barclay (CDL), Chris Whitty (CMO), Patrick Vallance (CMA), SoS/DHSC, Minister for Vaccine Deployment, Amanda Pritchard, Madelaine McTernan, Dan Rosenfield, Simon Case, Henry Cook, Simon Ridley, Jack Doyle, Will Musker, Samantha Jones, Richard Sykes, Chris Wormald, Munira Mirza, Simone Finn, Emily Lawson, Max Blain, Keith Willetts and Kate Joseph
- 1106-1151 Private meeting with Declan Lyons, Isaac Levido, Oliver Doden and Michael Brooks
- 1153-1200 With Carrie and Wilfred
- 1200 To Flat
- 1211-1230 Return to office to watch Leader of the Opposition conference speech
- 1230-1249 Video message recording session – Black History Month/UKHSA Launch Clip/Mental Health Day + Elise Larkin and Chloe Westly
- 1250-1303 With Martin Reynolds and Dan Rosenfield
- 1304-1307 Prep ahead of interviews + Martin Reynolds, Jaimie Norman and Dan Rosenfield
- 1308-1326 Interview for CDS succession with General Mark Carleton-Smith + Jaimie Norman
- 1342-1403 Interview for CDS succession with Air Chief Marshall Wigston + Jaimie Norman
- 1403-1415 Post interview catch-up + Dan Rosenfield, Martin Reynolds and Jaimie Norman
- 1425-1435 Prep ahead of Net Zero Strategy + Dan Rosenfield, Stuart Glassborow and Emily Beynon
- 1435-1542 Net Zero Strategy meeting + Chancellor of the Exchequer, Dan Rosenfield, Phil Duffy/Steve Field, Elizabeth Perelman, Liam Booth-Smith, Anouka Dhadda, Sam Richards, Meg Powell-



Chandler/Henry Cook, Emily Beynon, Stuart Glassborow and Jack Doyle

1542-1544 With Shelley Williams-Walker

1544-1606 Box work

1606-1639 Prep ahead of bilateral with Chancellor of the Exchequer + Stuart Glassborow, Munira Mirza, Dan Rosenfield and Meg Powell-Chandler

1639-1745 Bilateral with Chancellor of the Exchequer + Stuart Glassborow, Munira Mirza, Dan Rosenfield and Simon Case

1745-1754 Phone call with Simone Finn + Martin Reynolds, Declan Lyons and Elise Larkin

1755-1900 Prep ahead of Party Conference speech + Declan Lyons, Meg Powell-Chandler, Dan Rosenfield, Henry Cook, Henry Newman and Munira Mirza

1905 Depart No10 for Vauxhall (from the back)  
Dinner with Richard Moore (Vauxhall) + Martin Reynolds, Will Gelling and PPS/Richard Moore

2116 Return to No10

#### Thursday 30 September

0900-0925 Office meeting + Chancellor of the Exchequer, Chief Whip, David Frost, Simon Case, Stephen Barclay (CDL), Simone Finn, Martin Reynolds, Stuart Glassborow, Emily Lawson, John Bew, Ross Kempson, Shelley Williams-Walker, Declan Lyons, Munira Mirza, Jack Doyle, Rosie Bate-Williams, Max Blain, Henry Cook, Henry Newman, Meg Powell-Chandler, Oliver Dowden MP, Nigel Adams MP, Sarah Dines MP and Andrew Griffith MP

0925 Virtual Youth4Climate/Pre-COP event coming from Milan (MMR) + Tara Soomro, Kiki Panayi, Yasmine Hafiz, Greg Gardner, Sam Richards, Anouka Dhadda and Allegra Stratton  
Hosted by Roberto Cingolani (Italian Minister for Ecological Transition)

0935 Prime Minister Draghi of Italy remarks

0940 PM remarks

0945 United Nations Secretary General Guterres video message

0955 Depart virtual meeting

1000-1044 MP Engagement + Declan Lyons and Charlotte Owen

1045-1103 With Simon Gass (Prime Minister's Special Representative for the Afghan Transition) + David Quarrey, Jaimie Norman, Martin Reynolds and Dan Rosenfield

- 1103-1200 NI Legacy meeting + Dan Rosenfield, Martin Reynolds, Declan Lyons, John Bew, Will Gelling, Alice Rodgers, Munira Mirza, Chris James, Henry Newman, Dougie Smith, Patrick Curry and Mark Sweeney
- 1200-1213 Prep ahead of Education Recovery + Dan Rosenfield, Ollie Illott and Powell-Chandler
- 1213-1305 Education Recovery bilateral with Nadhim Zahawi (SoS/DfE) + Dan Rosenfield, Ollie Illott and Powell-Chandler
- 1305 Lunch
- 1323-1329 Prep ahead of bilateral with Prime Minister Jansa of Slovenia + John Bew and Greg Gardner
- 1330-1418 Bilateral with Prime Minister Jansa of Slovenia + David Frost, Tiffany Sadler (HMA), Martin Reynolds, Greg Gardner and Georgie Barker  
Slovenian delegation:  
HE Ms Simona Leskovar, Ambassador of the Republic of Slovenia to the UK  
Peter Suhel, Chief of Cabinet of the PM  
Igor Sencar, State Secretary, Office of the PM  
Ms Petra Trkov, Second Secretary, Embassy of the Republic of Slovenia in London
- 1419-1432 Supply Chains Update + Stephen Barclay (CDL), Dan Rosenfield, Stuart Glassborow, Simon Case, Jess Glover, Mark Sweeney, Roger Hargreaves, Emma Payne, Jack Doyle/Rosie Bate-Williams, Henry Cook, Munira Mirza, Katie Smith/Charlotte Earland, Olivia Shillabeer and Jaimie Norman
- 1433-1437 Pre-brief ahead of phone call with President Ramaphosa of South Africa + Martin Reynolds, Tara Soomro and Dan Rosenfield
- 1441-1458 Phone call with President Ramaphosa of South Africa + Martin Reynolds, Dan Rosenfield, Stuart Glassborow, Will Gelling, Tara Soomro, Jaimie Norman, Sian Eastment, Greg Gardner, David Quarrey, Kiki Panayi, Jonathan Black, Max Blain, Georgie Barker, Caroline Anning, Henry Newman and Stephen Lovegrove
- 1459-1548 Update with Martin Reynolds and Tara Soomro + Dan Rosenfield, Peter Hill and Will Musker
- 1548-1620 Box time
- 1620-1653 NI Protocol + Will Gelling, Martin Reynolds, Greg Gardner, John Bew, David Frost, Dan Rosenfield and Jack Doyle
- 1654-1702 Prep ahead of Crime and Justice Task Force + Gemma Ungood-Thomas, Henry Newman, Dan Rosenfield, Mark Sweeney and Emily Lawson

- 1702-1804 Crime and Justice Taskforce + Home Secretary, SoS/DHSC, Lord Chancellor, Minister for Crime and Policing, Attorney General, Stephen Barclay (CDL), FST, Victoria Atkins (Minister of State for Prisons), Simon Case, Cressida Dick/Martin Hewitt (Commissioner/Met Police), Louisa Rolfe (Assistant Commissioner, Met Police), Dan Rosenfield, Munira Mirza, Gemma Ungood-Thomas, Mark Sweeney, Emily Lawson, Declan Lyons, Henry Newman, Jack Doyle/Rosie Bate-Williams, Max Hill (CPS), Antonia Romeo (Perm Sec/MoJ), Matthew Rycroft and George Isherwood (minute taker)
- 1805-1809 Crime and Justice Taskforce wash-up + Dan Rosenfield, Henry Newman and Meg Powell-Chandler
- 1809-1819 Prep ahead of Party Conference speech + Dan Rosenfield, Henry Newman, Meg Powell-Chandler, Henry Cook, Munira Mirza and Declan Lyons
- 1819 Speech work and box work
- 1900-1907 With Dan Rosenfield and Declan Lyons
- 1907-1916 Drop in to SpAd drinks
- 1916-1918 With Martin Reynolds
- 1918-2050 Box work
- 2050 To Flat



